

# Annual Results for year ended 30 June 2015

David Brown, Chief Executive Officer

De Wet Schutte, Chief Financial

Officer

**Thursday 10 September 2015** 



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#### Important Notice

Recipients of this presentation should refer to (1) the Independent Technical Statement for Coal of Africa as at 10 December 2012, and (2) the Independent Technical Statement for the Greater Soutpansberg for Coal of Africa Limited, 31st May 2012, each prepared by Venmyn Rand (Pty) Ltd, which are available on Coal of Africa's website (www.coalofafrica.com), for full details of the coal resource and reserve estimates referred to in this presentation and the basis on which those estimates have been prepared.

#### Competent persons' statement

The information in these Presentation Materials that relates to mineral resources or ore reserves has been compiled by Ms C Telfer (B.Sc. Hons. (Geol.), (DMS) Dip Bus Man Pr. Sci. Nat., FGSSA, MAusIMM, M.Inst.D) and Mr G Njowa (M.Sc. (Min. Eng), MRM, B.Sc.Hons. (Min. Eng), Grad CIS, MSAIMM, Pr Eng, MIAS), of Venmyn Rand (Pty) Ltd, who both have relevant and appropriate experience and independence to appraise the coal assets. Both Ms C Telfer and Mr G Njowa are considered "Competent Persons", and each have more than five years relevant experience in the assessment and evaluation of the types of coal exploration and mining properties presented in this announcement. Both Ms C Telfer and Mr G Njowa consent to the inclusion of the resource information in these Presentation Materials in the form and context in which it appears.

# Agenda

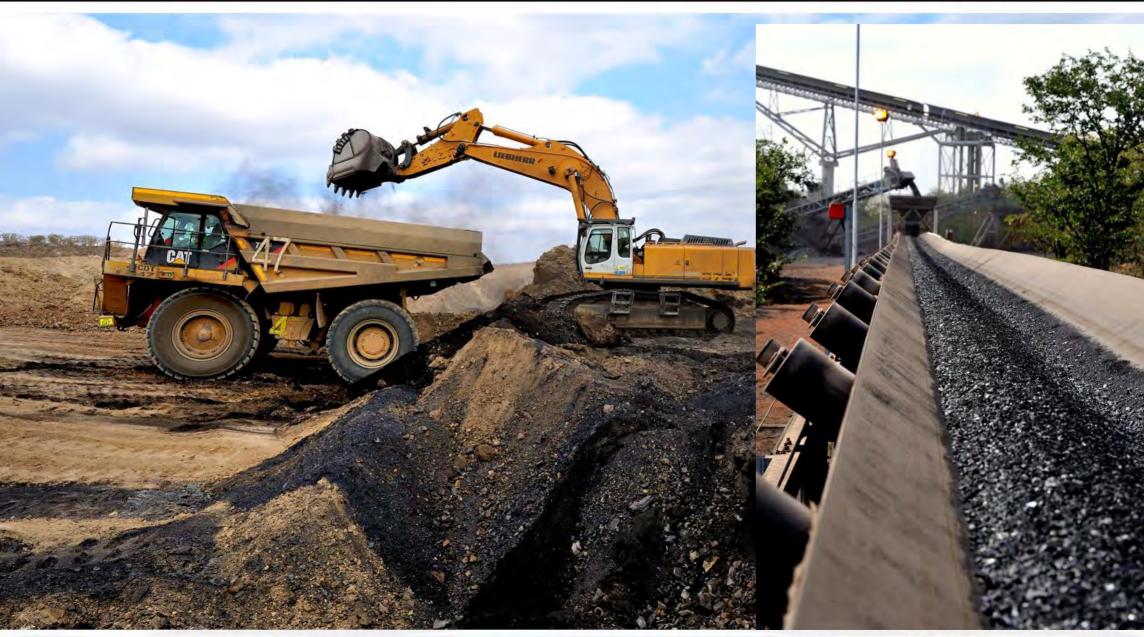


| Introduction                   | David Brown    |
|--------------------------------|----------------|
| Operational and project review | David Brown    |
| Financial review               | De Wet Schutte |
| Outlook and conclusion         | David Brown    |



# Introduction: David Brown, Chief Executive Officer





# **Repositioned CoAL – turnaround strategy update**



| 1. | Attaining strategic investor                                   | Done   |
|----|--|--|
| 2. | Reduction in overhead structure                                | Done   |
| 3. | Product quality confirmation at Vele                           | Done   |
| 4. | Non-core asset disposal  | Significant<br>progress –<br>Mooiplaats Update |
| 5. | Secure BEE funding for Makhado and obtain regulatory approvals | CY 2015 strategy - NOMR Received               |

# **CoAL Strategy**



Vision to responsibly produce in excess of 6.7 million tonnes per annum of saleable product by 2019/2020

Vele
"brownfields"
(1.2 Mtpa)

Makhado
"greenfields"
(5.5 Mtpa)

GSP
"greenfields"
Significant pipeline

| Advantages   | Key Risks                                |
|--|--|
| A Major Hard Coking Coal Resource in South Africa  | Cost of Logistics – Distance to end user |
| Large Resource – extended LOM – over 100 years   | Commodity Prices                         |
| Logistics – in place and well tested   | Funding Timetables                       |
| Strong national and local government support as sees CoAL as a catalyst for industrial development |  |
| Balance Sheet strengthened   |  |
| Legacy Issues resolved   |  |

# **Continued execution during FY2015**



| Debt          | Investec short-term facility                              | Settled – no debt on balance sheet   |  |  |
|---------------|---|--|--|--|
| Logistics     | Marketing relationship and take or pay                    | Settled, take or pay obligations   |  |  |
| Legal         | EnviCoal  | Settled all material legacy issues   |  |  |
| Equity        | Share placement   | Completed significant raise in the context of the market – \$65 million  |  |  |
| Assets        | Non-core assets   | <ul> <li>Sold Woestalleen, Opgoedenhoop and Holfontein</li> <li>Mooiplaats sale close to finalisation</li> </ul>   |  |  |
|               | Purchases of assets                                       | <ul> <li>Rio Tinto repayment terms finalised: paid<br/>\$10million in FY2015, owe \$19.8million</li> </ul>   |  |  |
| Balance sheet | Strengthened balance sheet, no going concern modification | <ul> <li>Cash balance of \$17.8 million</li> <li>Working capital in excess of 12 months (excl. YBI \$10 million loan and GBP9.4 million investment)</li> </ul> |  |  |

## **Coal market trends and pricing**



#### Overview:

Current levels of pricing are sending a powerful message:

- Market is oversupplied
- Should act as a significant deterrent to investment in new capacity (less future supply)
- As well as a deterrent to the continuation of certain supply sources (reduce current supply)

#### Metallurgical coal:

- Metallurgical coal prices for hard and semi-soft coking coal are being severely pressured by excess supply and weakening demand in China
- Weaker import demand reflects ready availability of domestic coal, combined with a contraction in steel consumption for 2015
- Market to finally find a floor before beginning a slow and painful recovery, which could take two to three years to complete

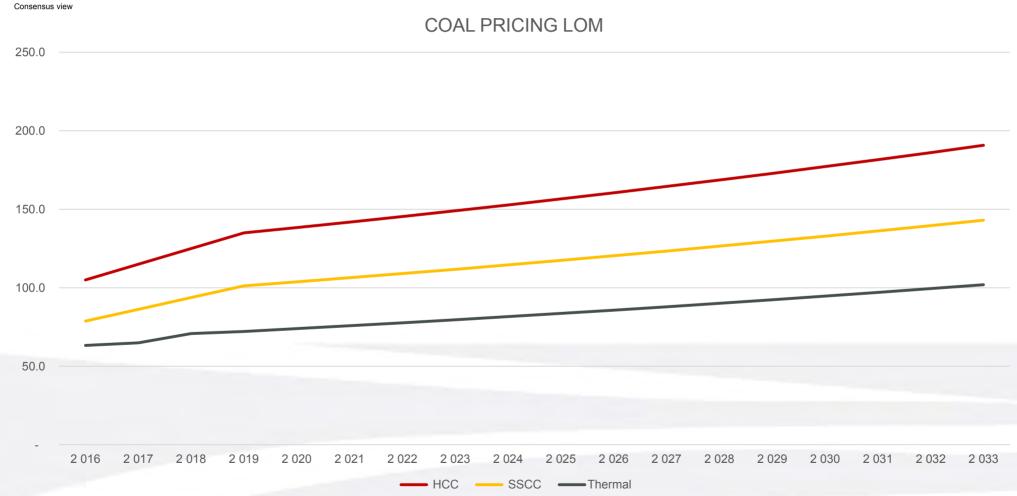
#### Thermal coal:

- Chinese economy shows signs of lower economic growth
- Indian market expected to be a growth market in the future
- Domestic demand opportunities exists but need for co-ordinated strategy
- Supply response has started, expect increase in price to filter through from 2017

# **Price expectation – LoM met coal**

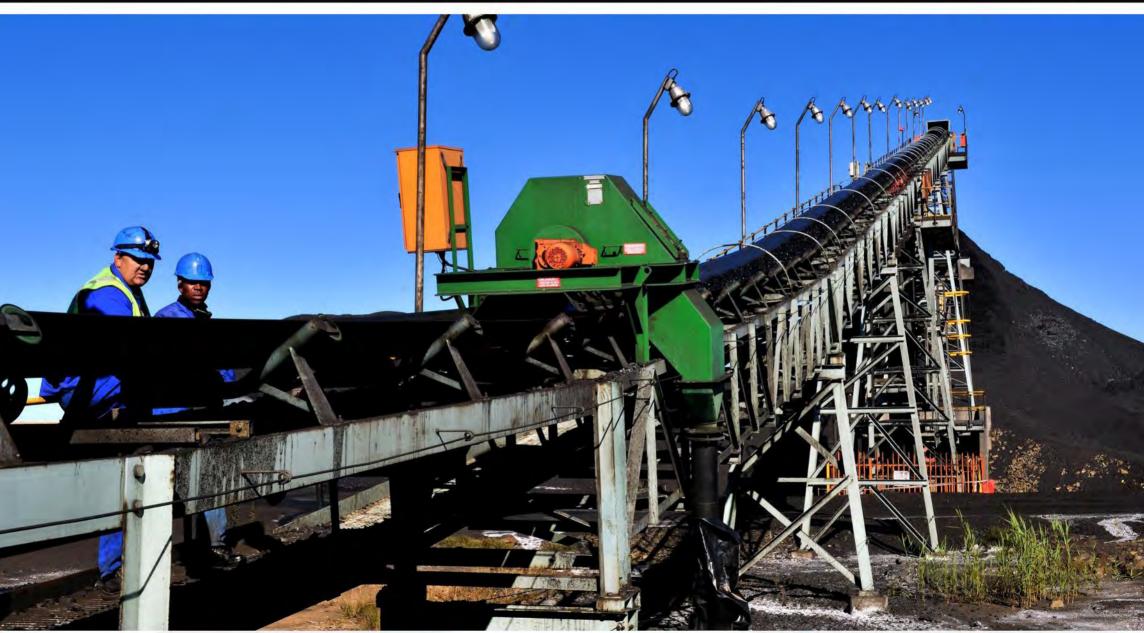


| Coal type | 2 016 | 2 017 | 2 018 | 2 019 | 2 020 | 2 021 | 2 022 | 2 023 | 2 024 | 2 025 | 2 026 | 2 027 | 2 028 | 2 029 | 2 030 | 2 031 | 2 032 | 2 033 |
|-----------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| HCC       | 105.0 | 115.0 | 125.0 | 135.0 | 138.4 | 141.8 | 145.4 | 149.0 | 152.7 | 156.6 | 160.5 | 164.5 | 168.6 | 172.8 | 177.1 | 181.6 | 186.1 | 190.8 |
| SSCC      | 78.8  | 86.3  | 93.8  | 101.3 | 103.8 | 106.4 | 109.0 | 111.8 | 114.6 | 117.4 | 120.4 | 123.4 | 126.4 | 129.6 | 132.8 | 136.2 | 139.6 | 143.1 |
| Thermal   | 63.3  | 64.9  | 70.8  | 72.1  | 73.9  | 75.8  | 77.7  | 79.6  | 81.6  | 83.6  | 85.7  | 87.9  | 90.1  | 92.3  | 94.6  | 97.0  | 99.4  | 101.9 |



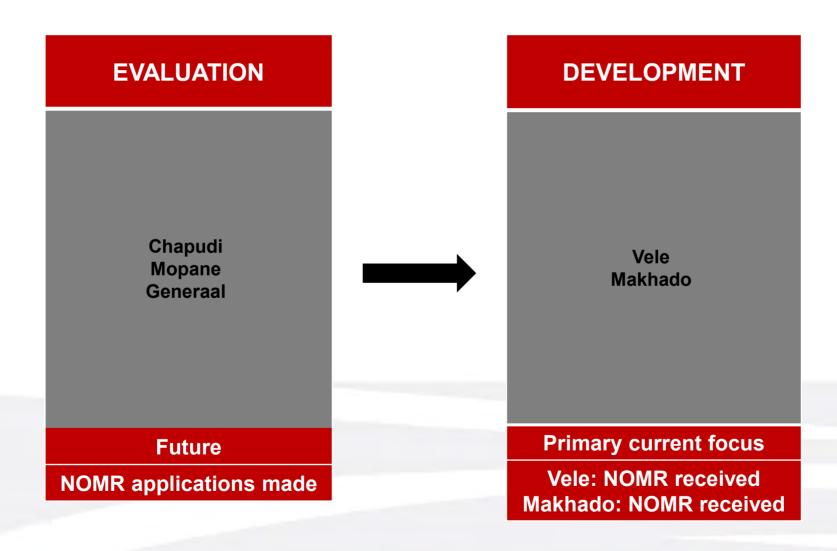
# **Project review: David Brown, Chief Executive Officer**





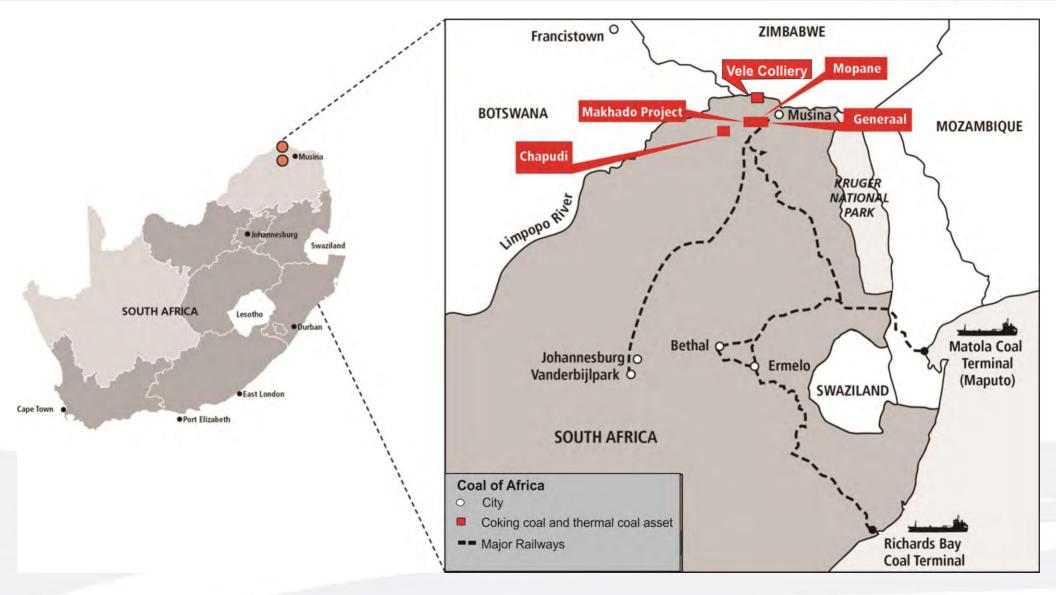
# **CoAL Project pipeline**





# **CoAL** project development – location





# **CoAL** project development – resource



| Abridged summary of JORC-compliant resources and reserve statement – 31 May 2012 |                                    | -compliant reso<br>l, indicated and |                                       | JORC-compliant reserves (proven and probable) <sup>2</sup> | Strike length           | Strike length<br>to be drilled<br>(km) |  |
|--|------------------------------------|-------------------------------------|---------------------------------------|--|-------------------------|--|--|
| Project name (Coalfield)   | Gross<br>tonnes<br>in situ<br>(Mt) | Total tonnes<br>in situ<br>(Mt)     | Mineable<br>tonnes<br>in situ<br>(Mt) | Reserves<br>(Mt)   | drilled to date<br>(km) |  |  |
| Vele (Limpopo)   | 795.7                              | 672.9                               | 362.5                                 | 325.6  | -                       | -                                      |  |
| Makhado Project (Soutpansberg)   | 795.6                              | 691.5                               | 344.4                                 | -  | 16.5                    | 0.0                                    |  |
| GSP (Soutpansberg)   | 7,161.0                            | 5,751.5                             | 1,660.0                               | -  | 51.4                    | 66.1                                   |  |
| Total  | 8,752.3                            | 7,115.9                             | 2,366.9                               | 325.6  | 67.9                    | 66.1                                   |  |

#### Notes:

- (1) Resources are stated inclusive of reserves
- (2) Independent Technical Statement for the GSP (30 September 2012)

The resource, defined in accordance with the 2004 JORC Code, has not been updated since to comply with the 2012 JORC Code on the basis that the information has not materially changed since it was last reported

### Vele: 'brownfields'



#### **Project parameters**

- 795.7Mt GTIS and 362.5Mt MTIS of shallow dip coal
- Granted 30-year NOMR in March 2010 over 8,662ha with a life-of-mine (LoM) in excess of 50 years
- Extensive exploration with over 350 boreholes drilled to obtain further coal quality information
- Produce 2.7 million RoM tonnes per annum
- Initial mine plan is based on mining 42.4Mt of RoM from the central and northern pits over a 16-year period, producing 16.5Mt of saleable product
- Simultaneous production of two products:
  - semi-soft coking coal
  - thermal coal
- Pricing of thermal coal (API4) has decreased by 38% since August 2013 plant modification board approval
- Historic Biodiversity agreement signed during the year R55 million investment in the environment
- Well regulated mine with Environmental Management Comittee working in a collaborative manner





### Vele: 'brownfields, cont'd



#### **Deliverable and strategy**

- Board has reviewed the project parameters based on current coal prices:
  - Given current prices the Colliery will continue to work towards obtaining all approvals required for the Plant Modification
  - Regulatory approvals have been expanded to include permission for non perennial stream diversion
  - The regulatory process should be complete by June 2016. Will remain on care and maintenance until at least July 2016
  - The Company is exploring the potential of a domestic supply model to enhance returns



# **Vele regulatory status**



| Authorisation                 | Issuing authority  | Purpose  | Duration                                     | Status  |
|-------------------------------|--|--|--|---|
| Environmental authorisation   | Limpopo Economic<br>Development,<br>Environment and<br>Tourism | Environmental Authorisation to undertake mining activities               | Life of mine                                 | Authorisation received 16 January 2015.  Appeal against authorisation being reviewed by authorities.  |
| New order mining right (NOMR) | Department of Mineral<br>Resources (regional<br>and national)  | Authorisation to mine resources in accordance with an approved mine plan | Life of mine including rehabilitation period | Fully compliant for pant upgrade  |
| Integrated water use licence  | Department of Water<br>Affairs (regional and<br>national)      | Water use limits for construction and mining activities                  | 16 Years                                     | Submitted application for renewal of licence and amendment to align with plant upgrade – expected H2 CY 2015. Started process for non perennial stream diversion – expected June 2016 |

## Makhado: 'greenfields'



- CoAL has completed a Class II definitive feasibility study (DFS) with Minable tonnes in-situ (MTIS) of 344.4 million tonnes, net present value (NPV) of R6.79 billion (US\$697m) at an 8% discount rate (real), and a ZAR:\$ 9.75
- Producing via opencast 12.6 million RoM tonnes per annum with saleable product: 2.3Mtpa of hard coking coal and 3.2Mtpa of thermal coal and a life-of-mine (LoM) of 16 years
- Capital expenditure of R3.96 billion (US\$406.3m), including contingency
- Non-discounted peak funding requirement is R4.4 billion (US\$450m)
- The Makhado Project benefits from excellent existing infrastructure with respect to rail, road, power and port allocation
- Positive discussions regarding off-take agreements with Hebei Iron and Steel and AMSA for hard coking coal
- Tested the thermal product and is suitable for energy generation

## Makhado: 'greenfields', cont'd



#### **Makhado Project empowered**

- Company completed the empowerment structures during the last financial year, with the sale of a 26% interest in the Project to local communities and group of black entrepreneur's
- Sale is subject to the BEE shareholders securing the necessary funding for the purchase of their interest and for their share of the development costs of the project. Process to start in October 2015
- Funding plan assumes a combination of both debt and equity, with the final combination to be finalised once the risk profile
  of the project is bedded down
- CoAL continues with discussions with both local and international steel producers for offtake agreements for the HCC
- The promotion of an independent base load coal programme by the South African government provides an expanded market for CoAL to dispose of its thermal other than to the state utility

#### Makhado project development:

- CY 2015 regulatory approvals
- CY 2015 funding progress
- Planned construction commencement in H2 CY 2016

   subject to regulatory approval and funding
- 26 months plant construction and mine development
- Pre-Project funding to be received via Investment from Yishun (YBI). This will allow us to work towards our H2 2016 construction start date.

# **Makhado regulatory status**



#### Significant progress made with all key authorisations

| Authorisation                   | Issuing authority   | Purpose  | Duration                                     | Status  |
|---------------------------------|---|--|--|---|
| Environmental authorisation     | Limpopo economic development, environment and tourism         | Environmental authorisation to undertake mining activities               | Life of mine                                 | Received August 2013  |
| New Order Mining<br>Right       | Department of Mineral<br>Resources (regional<br>and national) | Authorisation to mine resources in accordance with an approved mine plan | Life of mine including rehabilitation period | Received May 2015   |
| Integrated Water<br>Use Licence | Department of Water<br>Affairs (regional and<br>national)     | Water use limits for construction and mining activities                  | Life of mine                                 | <ul> <li>Record of recommendation<br/>completed and submitted in<br/>December 2012</li> <li>Anticipated H2 CY 2015</li> </ul> |

- Further minor permits will be required but these will be applied for as and when needed for the construction and operation of the mine
- Company anticipates objections to be lodged by interested and affected parties with limited project risk

## **GSP: Massive pipeline**



#### **Highlights**

- Consolidation of tenements and ore bodies to improve mine planning optionality, flexibility and economies of scale
- Significant resource base of coking and thermal coal products
- Access to domestic and export markets using existing rail capacity
- High potential for positive impact on job creation and other social upliftment programmes

#### **Deliverable and strategy**

- Participate in regional impact study for GSP
- Identify sweet spots for GSP will not mine all areas and not simultaneously
- Advance project design

| GSP regulatory |   |                   |
|----------------|---|-------------------|
| Project        | Acceptance of mining right application by DMR | Submission of EMP |
| Mopane         | May 2013                                      | November 2013     |
| Chapudi        | July 2013                                     | December 2013     |
| Generaal       | August 2013                                   | January 2014      |

# Financial review: De Wet Schutte, Chief Financial Officer





# **Cashflow FY2015**



### Payment of Grindrod and Envicoal settlement, Investec working capital facility and Rio Tinto

|   | 2015<br>\$'000 | 2014<br>\$'000 |
|---|----------------|----------------|
| Opening balance   | 2,099          | 29,938         |
|   |                |                |
| Operational losses  | (15,675)       | (21,327)       |
|   |                |                |
| Proceeds from the sale of NuCoal                          | -              | 7,714          |
| Settlement of Grindrod                                    | (10,367)       | -              |
| Rio Tinto capital and interest                            | (11,619)       | -              |
| Settlement of EnviCoal                                    | (2,431)        | -              |
| Development and exploration expenditure                   | (2,434)        | (6,462)        |
| Other investing activities                                | 134            | 1,404          |
| Decrease/(increase) in restricted cash                    | 4,761          | (1,274)        |
|   |                |                |
| Net proceeds from share issue (\$65 million net of costs) | 57,926         | -              |
| Settlement of Deutsche Bank facility                      | -              | (12,246)       |
| Repayment of the Investec working capital facility        | (5,909)        | -              |
| Other financing activities                                | 1,579          | 4,390          |
| Foreign exchange differences                              | (182)          | (38)           |
| Closing balance   | 17,882         | 2,099          |

# **Financial performance FY2015**



|  | 2015<br>\$'000 | 2014<br>\$'000 |
|--|----------------|----------------|
| Group loss for the year (continuing and discontinued operations) | 6,711          | 84,120         |
| Less: non-cash items (continuing and discontinued operations)    | 11,271         | (54,550)       |
| - Impairment   | -              | (14,933)       |
| - Depreciation and amortisation                                  | (1,472)        | (2,175)        |
| - Foreign exchange gains/(losses)                                | 14,504         | (36,725)       |
| - PV on Rio Tinto Deferred Consideration                         | 1,303          | -              |
| - Share-based payments   | (3,064)        | (717)          |
| Less: cash losses from discontinued operations                   | (1,400)        | (5,641)        |
|  | 16,582         | 23,929         |
| Less: once-off items   | (1,461)        | (2,461)        |
| 'Cash loss' from continuing operations for the year              | 15,121         | 21,468         |

# Financial position FY2015



|  | 2015    | 2014<br>\$'000 |
|--|---------|----------------|
| ASSETS   | \$'000  | \$ 000         |
| Non-current assets   | 269,254 | 316,311        |
| Current assets   | 19,255  | 5,057          |
| Assets held for sale   | 18,118  | 23,030         |
| TOTAL ASSETS   | 306,627 | 344,398        |
| LIABILITIES  |         |                |
| Non-current liabilities  | 21,155  | 4,643          |
| - Deferred consideration   | 15,422  | -              |
| - Other  | 5,733   | 4,643          |
| Current liabilities  | 7,563   | 55,285         |
| - Deferred consideration   | 3,265   | 29,800         |
| - Borrowings   | -       | 6,372          |
| - Short term provisions (FY2014 includes Envicoal \$2.1 million)   | 294     | 2,447          |
| - Trade and other payables (FY2014 includes Grindrod \$10 million) | 4,004   | 16,666         |
| Liabilities associated with assets held for sale                   | 3,354   | 4,150          |
| TOTAL LIABILITIES  | 32,072  | 64,078         |
| NET ASSETS   | 274,555 | 280,320        |
| EQUITY   | 274,555 | 280,320        |

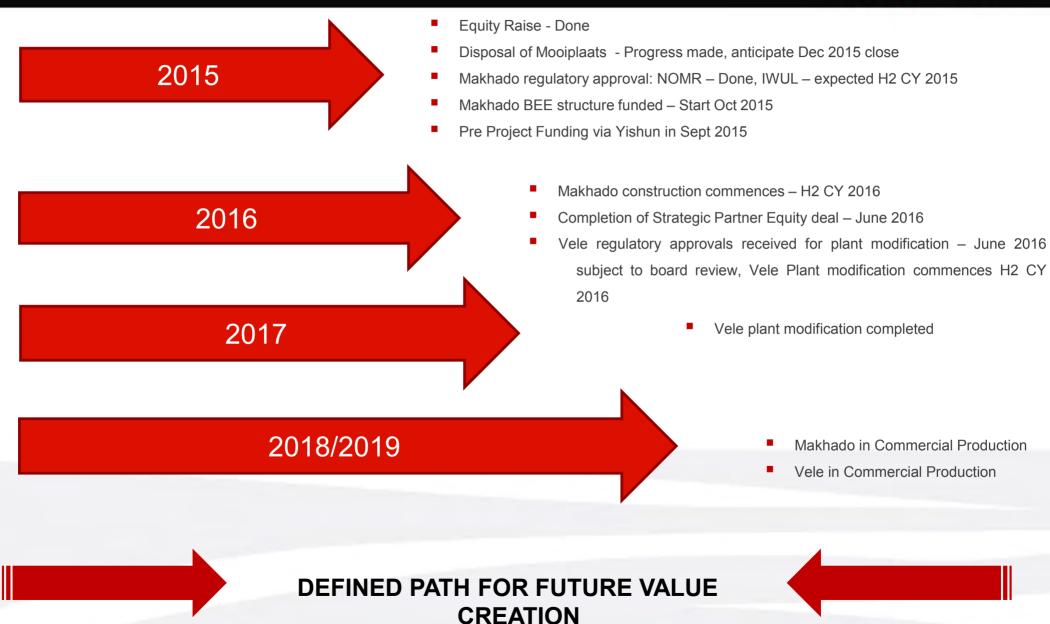
# The way forward: David Brown, Chief Executive Officer





## Key deliverables to unlock intrinsic value





## Closing



- Balance Sheet strengthened by Dec 2015 could have almost \$65million (ZAR700 million) to utilise as working capital and pre project funding
- Regulatory Processes moving ahead Makhado good progress
- Legacy issues largely completed. Sale of Mooiplaats to complete
- Acquisitions/Mergers given current market conditions, consolidation is appropriate.
- Company has survived a very difficult 3 years but is well placed to finalise our Makhado project funding



**Questions?** 

